Being in Opposition — Opportunities Lost

Russell D. Grove *

Introduction

This paper will highlight some of the opportunities lost to those in opposition and is based on observations of the Legislative Assembly of New South Wales. First the paper will provide a framework for the role of oppositions in modern Westminster parliaments. This will be placed in the historic context of the ‘winner takes all’ culture of the Legislative Assembly and then focus on opportunities ‘lost’ by oppositions in contemporary times. The lost opportunities include: consideration of the Budget; procedures in the House; monitoring and access to the media; resourcing and funding; relationships with outside interest and lobby groups; and, relevance in various political negotiations.

The Role of Opposition

In a house of parliament where Government is formed by the party with the majority of seats there is at times the seemingly increasing combative relationship between Government and Opposition. However, how does one get the balance as the competing protagonists right? Ultimately in the Westminster system, the will of the majority has to prevail whilst maintaining the right of the voice of the minority to be heard. Erskine May mentions that from early times Opposition ‘has long received practical recognition in the procedure of Parliament. Even before the first Reform Act, the phrase “His Majesty’s Opposition” had been coined’ (Limon and McKay (eds) 1997, 211). The emergence of the two-party system has also formalised the distinction between Government and Opposition. In more recent times the practice of appointing a shadow cabinet has developed and been used to question the Government and to promote the policies of the Opposition.

While the floor of the House is the traditional opportunity for Oppositions to undertake their main customary procedural roles, including holding the Government to account through the debate, scrutiny, critique of and voting on legislation,

* Clerk of the Legislative Assembly of New South Wales
appropriations and expenditure and asking questions (see Harris 2005, 79–80). By definition Oppositions have the odds stacked against them in Parliament. This is particularly so when there is a majority and where arguably Governments are able to relatively easily blunt and mute Oppositions. In recent situations around the various states of Australia and in the New Zealand House of Representatives, with few exceptions, Governments have even been able to survive and govern fairly effectively without absolute majorities.

With less opportunity to dent Governments in the House, it is not surprising Oppositions have expanded roles, like Governments, outside the House. These include turning directly to listen and consult with the electorate and enhancing relationships with key interest groups and the media to publicise and communicate its messages, criticisms and policies.

**Historical Context in New South Wales**

It is often observed that the quality of Government improves when facing a strong, unified and talented Opposition. Historically this can be seen to be the case in New South Wales.

The Legislative Assembly has for over 100 years had the sobriquet of the ‘Bear Pit’. This is a reference to the confrontational style of the more heated moments during proceedings in the House. This can be attributed in part to executive dominance; exacerbated by forceful Premiers such as Lang, Askin, Wran and Carr to name a few of the more prominent.

Partly through forceful leaders a winner-takes-all attitude has permeated the Parliamentary culture. This is typified by throwaway comments from Governments to Opposition such as ‘never give the sucker an even break’. The confrontational style is then perpetuated in a cycle of ‘they did it to us’ thus setting a precedent for incoming Governments.

In the New South Wales Legislative Assembly the ‘winner-takes-all’ attitude applies to the spoils of being in government and even descends to the unremunerated office of Deputy Chair to a Parliamentary Committee. In the Australian House of Representatives for example the position of Deputy Chair is held by an Opposition member. In the House of Commons and many Westminster parliaments including African parliaments, an Opposition member holds the position of Chair to the Public Accounts Committee. In the Legislative Assembly, as a rule, the post of Deputy Chair is held to Government members. However this trend has been broken in very recent times as two Legislative Assembly administered committees, and hence with a Government majority, have elected Opposition members as Deputy Chair.¹

¹ Judy Hopwood (Lib) is Deputy Chair of the Committee on the Health Care Complaints Committee; Steve Cansdell (Nat) is Deputy Chair of the Public Bodies Review Committee.
Parliamentary Procedure

During the minority-government parliament (1991-95) there were a number of amendments to the standing orders to reform and improve Parliamentary procedure. Two of these were: removing the right for Oppositions (in reality all backbenchers) to move a motion of urgency to suspend standing orders during question time; and the consideration of the appropriation bills, including estimates committees. However, subsequently, one could contend that these two particular changes have ironically weakened opportunities for Oppositions.

Prior to the 50th parliament a backbench member could obtain the call during question time as a matter of practice when there is no other question before the Chair, and move a motion to suspend standing orders. This was done under former Standing Order 395 that in broad provided a member with the three step opportunity to:

- Move without notice ‘That it is a matter of urgent necessity that this House should forthwith consider the following motion...’. This enabled a member to make a statement of up to 10 minutes to establish their case. One other member could make a statement in reply for 10 minutes. The Leader of the Opposition could make a statement in reply if this motion was moved by a Minister.
- If the urgency was established by the House then the member would move ‘That so much of the standing orders be suspended as would preclude the consideration forthwith of the following motion…’. Members could speak to that motion for 10 minutes each with debate of up to one hour.
- If the suspension was agreed to then the member would move the particular motion to which, by current limits, more generous time limits of a substantive motion applied.

Thus, usually, Oppositions and in particular the Leader of the Opposition would get to speak for ten minutes to put a case to consider a motion for debate. This practice was the Opposition’s attempt to ambush the Government. The trade off was that all or most of the 45 minutes of question time would be foregone. However, from time to time the motion proposed by the Opposition was such that strong leaders, like Neville Wran and Nick Greiner, would consent to the motion being debated. This would test the mettle of the Premier, senior ministers and the Leader of the Opposition.2

Standing order 395 was amended mainly because of its convoluted nature. In its place there is now a procedure under standing order 109 to consider motions accorded priority. This allows any two members to give notice of a motion and then subsequently to speak for five minutes as to why their motion should have priority.

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2 One example of this procedure is Legislative Assembly Votes and Proceedings, 24 September 1984 Session 1984–85–86, entry 7 at pp. 94–5. This is also an instance where the House agreed to the urgency and suspension to allow the Leader of the Opposition to move a censure motion against the Attorney General that was ultimately negatived.
The rationale was that one Government member and one Opposition member would each propose a motion for consideration and the House would, based on the merits of each case, determine the motion, if any, to be brought on. If agreed to, the debate on a motion accorded priority is limited to 40 minutes with five speakers plus the reply. This was fine during period of minority government and preserves question time to 45 minutes or the answering of 10 questions. However in the 14 years since not one Opposition motion has been brought forward for debate over a Government motion. In addition to the lesser time for debate it could be argued that this is a lost opportunity because Government motions are: self-congratulatory; critical of the Opposition; and, depending on which party is in power federally praise or condemn the Federal Government. A further loss is that under standing order 365, regarding suspension of standing orders, members (other than ministers) may only move a motion to suspend standing orders with the leave (unanimous consent) of the House. Then there are only two speakers of 5 minutes each. When Opposition members seek leave to do so, leave has overwhelmingly been denied. This change has thus removed one tactical option from the Opposition’s limited procedural armoury.

Another significant procedural change was to provide for the establishment of estimates committees in procedure for examining the Appropriation Bill. Joint estimates committees were an avenue to open up to scrutiny the estimates for various government departments with the appearance of the relevant Minister and senior departmental officers at an estimates hearing. Reports from estimates committees stood referred to the old Committee of the Whole stage on the Appropriation Bill. Prior to the 50th parliament the Appropriation Bills were the subjects of quite lengthy debate at the second reading stage and scrutiny during extensive periods of Committee of the Whole. In the post 50th parliament the Government has not agreed to joint estimates committees with the Legislative Council. However there has not been a commensurate replacement for detailed consideration of the estimates. During the period 1995-2000 Committee of the Whole consideration of the Appropriation and cognate Bills has been scant. And since then, the Appropriation Bills have not been committed to the Committee of the Whole at all.

Also, before the 50th parliament it was not uncommon for up to 66 members (in a House of 99 members) to speak during the second reading debate on the Appropriation Bill and to spend 20 hours considering estimates in Committee of the Whole. The shortest debate took significantly more time than the most recent second reading or agreement in principle debates. Further, over the last five years the Legislative Assembly has spent about three hours each year on the second reading debate on Appropriation bills. This has consisted of only four speeches: the Treasurer; the Leader of the Opposition; the Leader of the Nationals; and, the reply. This year (2009) the Budget passed the Legislative Assembly in 90 minutes with only three speakers. To appease backbench members a replacement for a second reading debate on the Appropriation bills the Government has provided time to debate the motion ‘That the House take note of Budget Estimates’. These debates
have not been conducted in a timely manner and in some cases have remained on
the business paper for months, sometimes years, after the actual budget has passed
(Buchback 2006, 6–10).

Over time, particularly since the move to family friendly hours, the time limits for
many debates have been reduced, most notably on the limits for substantive
motions, motions for urgent consideration and matters of public importance. And a
provision has been inserted into the standing orders to enable the closure to be
moved on motions of no-confidence in the Government after eight speakers. Also of
significance is that the Opposition in the Legislative Assembly have accepted that
they do not have the numbers to amend bills. Shadow Ministers often preface
speeches on bills with ‘the Opposition reserves its right to move amendments in the
Upper House’. Further, there has been a sharp decline of consideration of bills in
Committee of the Whole, or nowadays, consideration in detail stage. These
represent lost opportunities for all members not just the Opposition.

Other Opportunities

There are numerous advantages of incumbency apart from the obvious
opportunities of Government! Thus being in Opposition also means fewer
opportunities to access the media, lower levels of resourcing and funding, lesser
relationships with outside bodies and disadvantage in some political negotiations.

The Government has access to the media monitoring units of government, as well
ministers having press secretaries on their ministerial staff. This advantage is used
in the House by the Government, particularly in question time, to criticise proposed
Opposition policies. Outside the House they have dedicated resources to prepare
material to access the media to get its message across. In New South Wales it is
only the Leader of the Opposition and the Leader of the Nationals who have press
secretaries.

In NSW the Opposition have far fewer staffing resources available to it than
Ministers. Fewer staff makes it very difficult to get the Opposition message out
there. It is only the Leader of the Opposition, Deputy Leader of the Opposition and
the Leader of the Nationals who have expanded office staff. In New South Wales
shadow ministers do not receive additional remuneration or resourcing of any kind.
This limits the capacity to employ the quantity or quality of research staff to assist
with policy development. Backbench members tend to use their staff to keep on top
of the ever growing ‘bread and butter’ constituency demands.

Additionally, the opportunity for political fundraising is limited for Oppositions. It
has been argued that Governments are more likely to attract donations from
organisations, individuals and groups wishing to influence their decisions. Also an
audience with a minister is more attractive than one with a shadow minister. Large
corporations invariably make donations to both the Government and Opposition but
not usually in equal amounts. Governments always tend to get more. This
fundraising capacity therefore provides Governments with greater spending power during elections, thus limiting the capacity of the Opposition to challenge the Government. These issues have been raised by the Leader of the Opposition himself, who has expressed concerns about a ‘decisions for donation culture’ that may be the result (O’Farrell 2009).

In the Legislative Assembly there is no potential power for the Opposition as the Government does not require its support to pass its legislation — unlike the situation in the Legislative Council, where the Government only has to come to agreement with a portion of the cross bench members to pass legislation. Again this is a limitation on the capacity of the Opposition to exert influence on the passage of legislation.

**Conclusion**

The reality is that the Legislative Assembly is not only a party-dominated House but that governments tend to dominate the Assembly and in turn the Executive dominates the governing party. It is unfortunate that the major reforms introduced during the 50th parliament only worked in the temporal bloom of the particular circumstances of minority government. Some of those reforms to Assembly practice and procedure were perhaps flawed as they do not work in the idealistic manner they were intended. Since 1995 there have been majority governments and some of the practices in the way the Assembly operated have in fact have inevitably reinforced government dominance by avoiding its intent by use of its numbers or simply by not using some of the procedures. Most recently family friendly hours of the Legislative Assembly have marginally cut sitting hours and put on pressure to confine debate.

One has to agree with Clune and Griffiths that ‘the more opportunities the Opposition has the more effective such scrutiny is’ of the Government (Clune and Griffith 2006, 692). The experience of the 50th parliament demonstrated that with the reforms in practice and procedure opportunities could be expanded without unduly disrupting the stability and machinery of government and obstructing the passage of legislation. Generally speaking a Government will always have the odds in its favour. Governments could therefore afford to be more generous in providing more sitting time and greater resources. At the same time Oppositions need to make the most of those opportunities that are available to it. Maximising their opportunities for the Opposition in the forum of the House played a large part in the past four changes of government in 1965, 1976, 1988 and 1995. With the prize of Government at stake it is easy to see why opportunities for Opposition are limited.
Bibliography


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